

EUROPEAN OUTLOOK CONFERENCE

European Auto Suppliers: The Great Recalibration

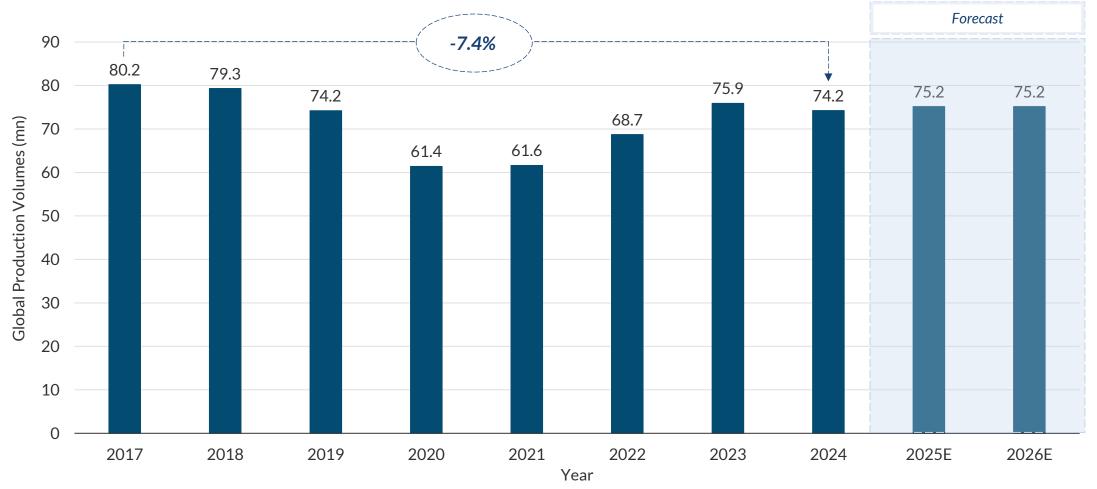
Jim Williamson, Senior Analyst, European Autos Mark Ryan, Analyst, European Autos

December 2024

Global Production Rates

Production Rates

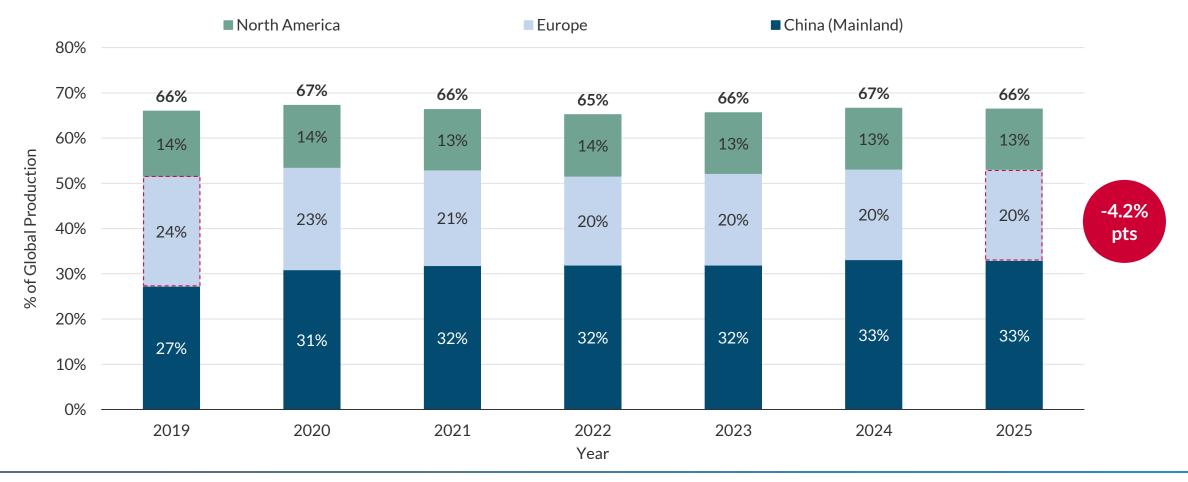
Global Production Volumes are still well below 2017 levels





Production by Region

Production Volumes as a % of global production have deteriorated in Europe since 2019

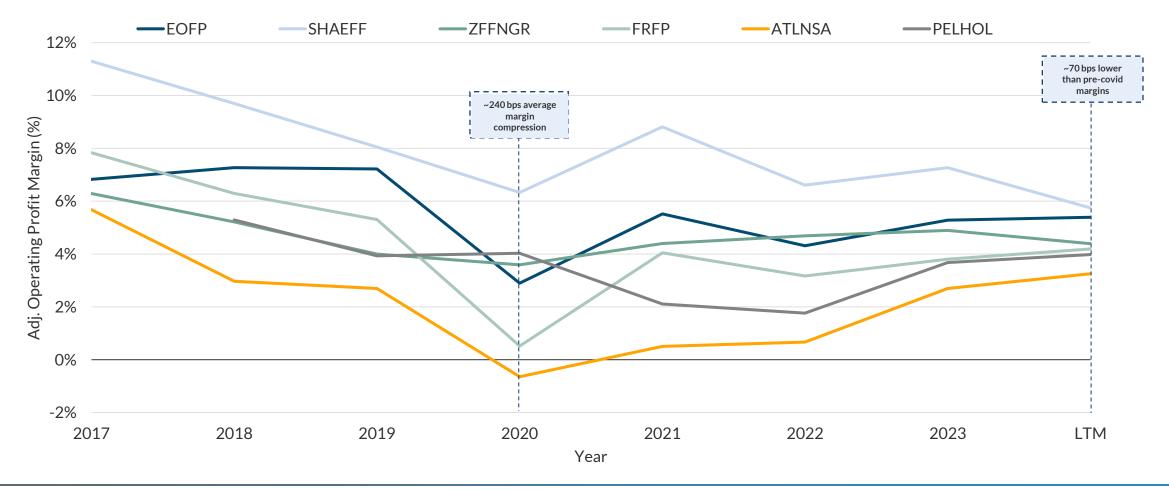




Margin Evolution

Margin evolution

Adjusted Operating Profit Margins are below pre-pandemic levels

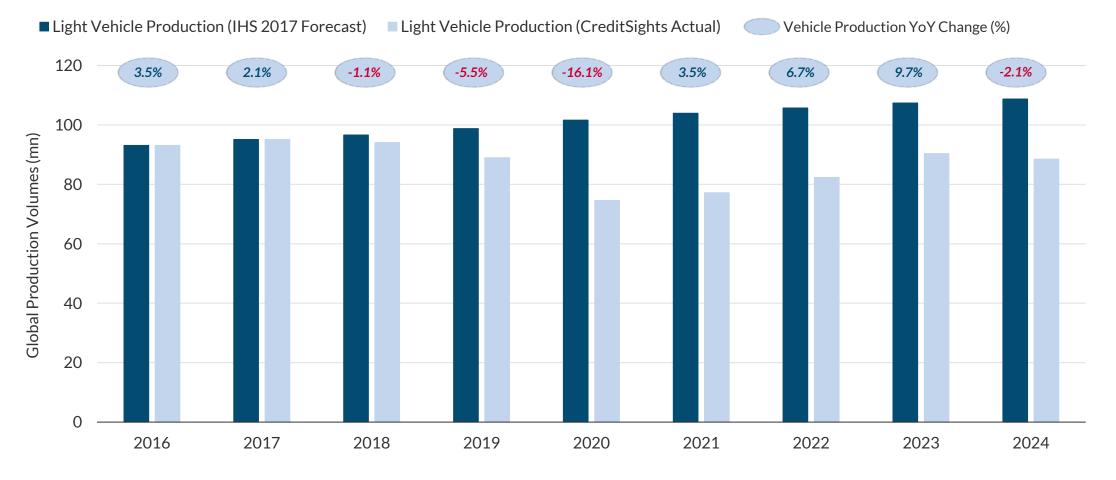




How did we get here?

Light Vehicle Production

Forecast vs reality: Volumes failed to live up to ambitious pre-pandemic forecasts



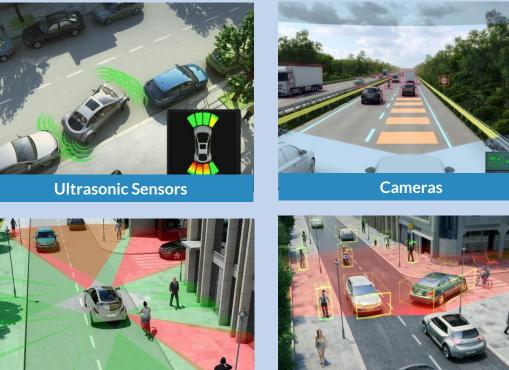


EV Impact

EV Impact on Utilization

Suppliers have built up EV component business; Capacity utilization implications





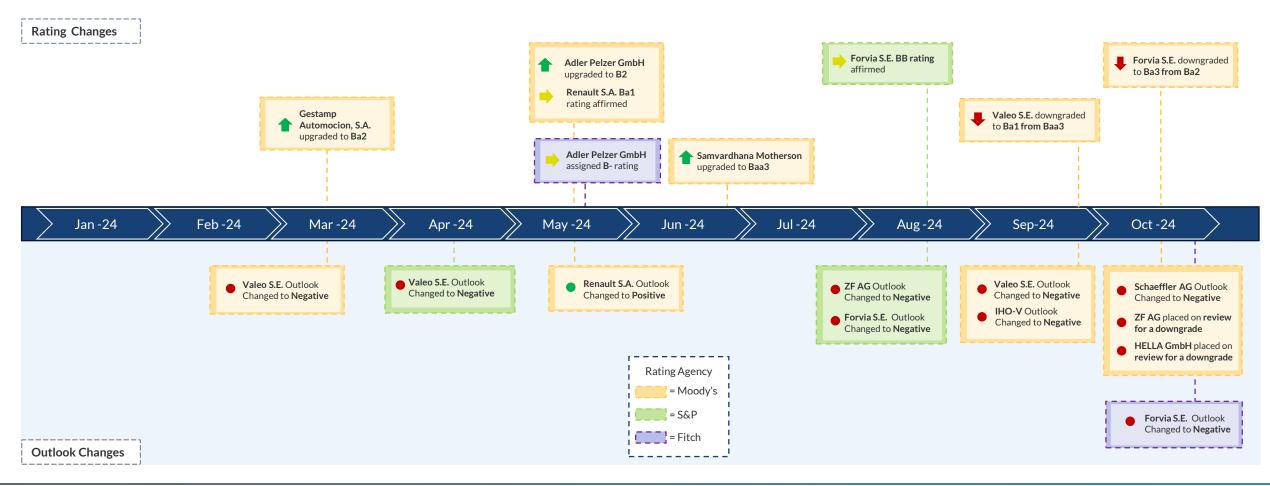
Lidar



Ratings

Rating

Rating Downgrades and Negative Outlooks Pickup Across Suppliers

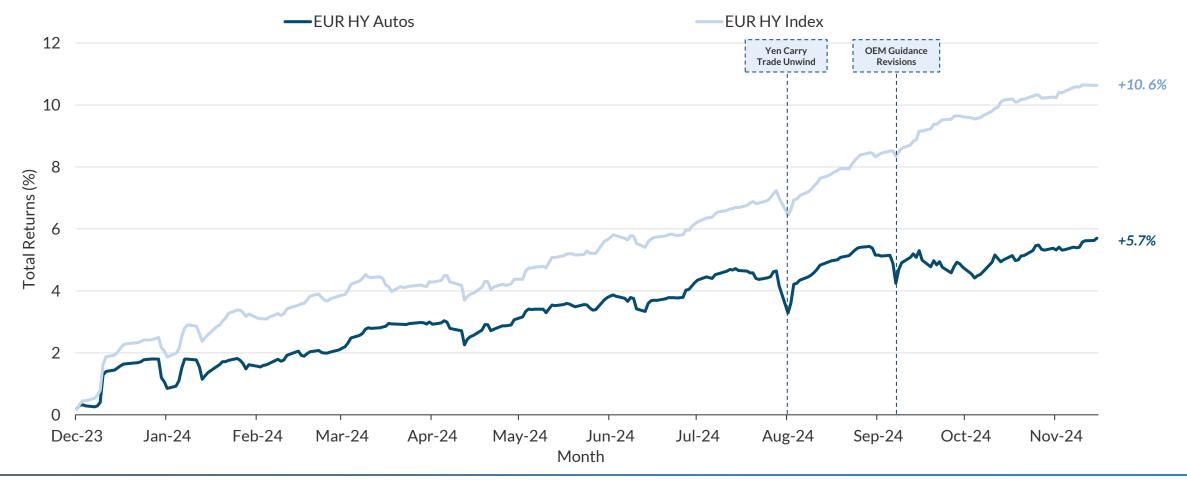




Relative Value

HY Autos vs HY Index

EUR HY Autos have lagged the broader HY Index





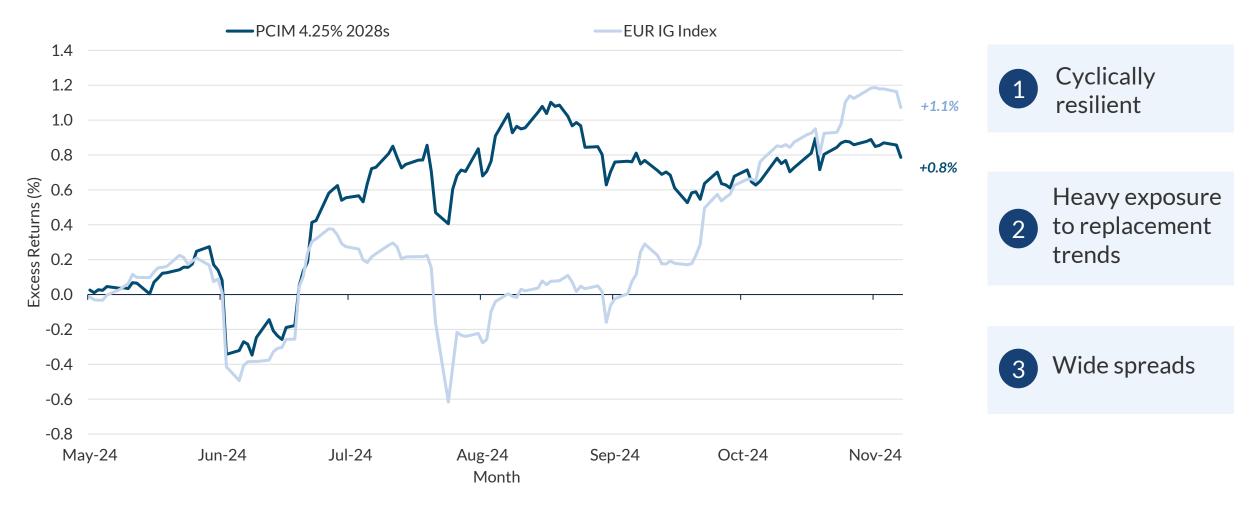
Picks and Pans

Picks & Pans Overview



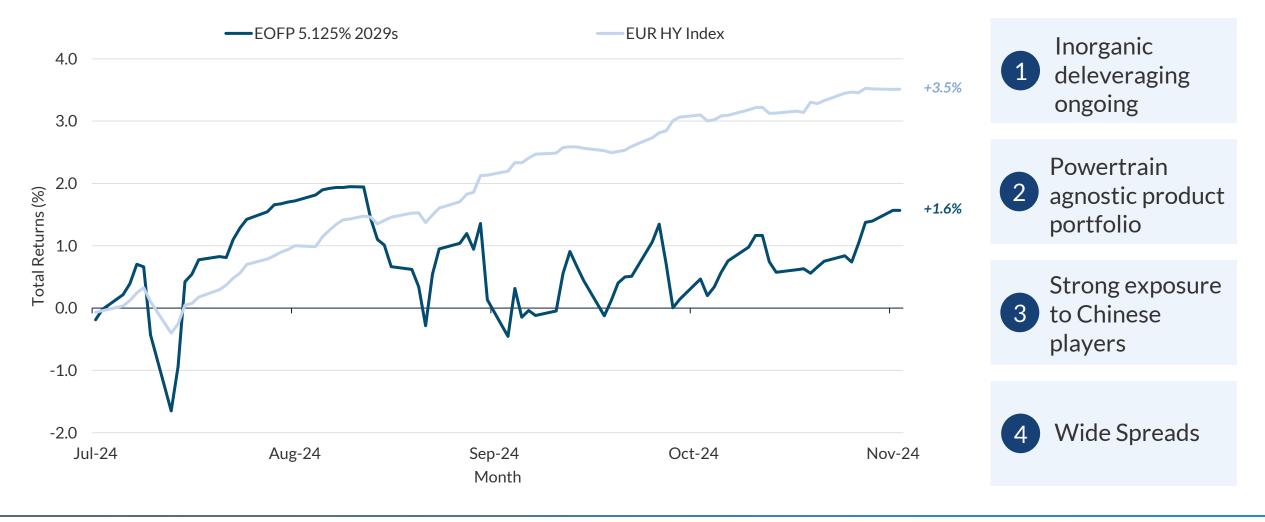


Pirelli & C SpA – Excess Returns (%)





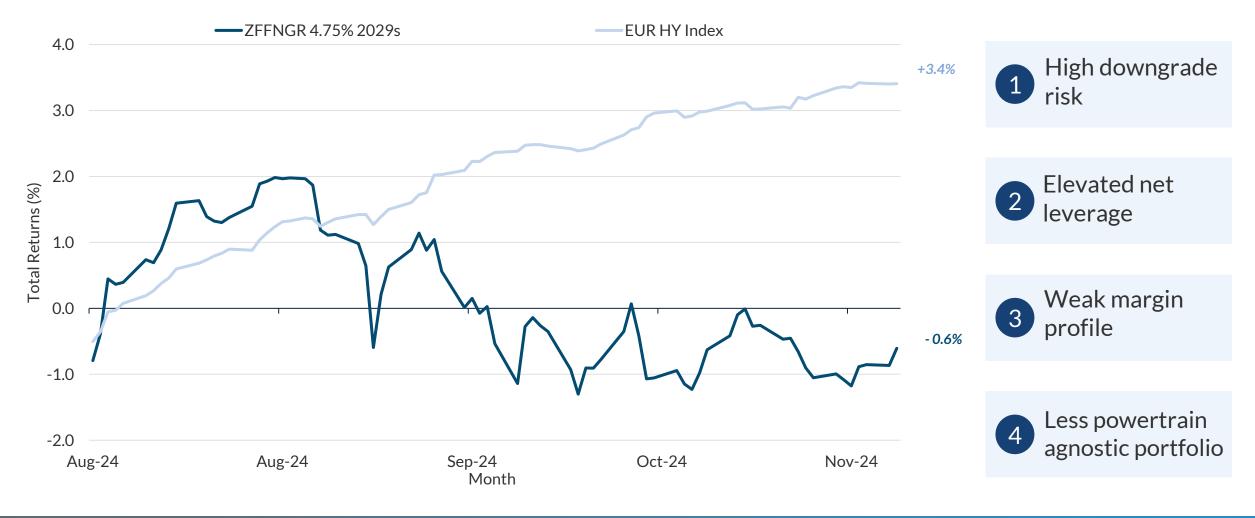
Forvia SE – Total Returns (%)





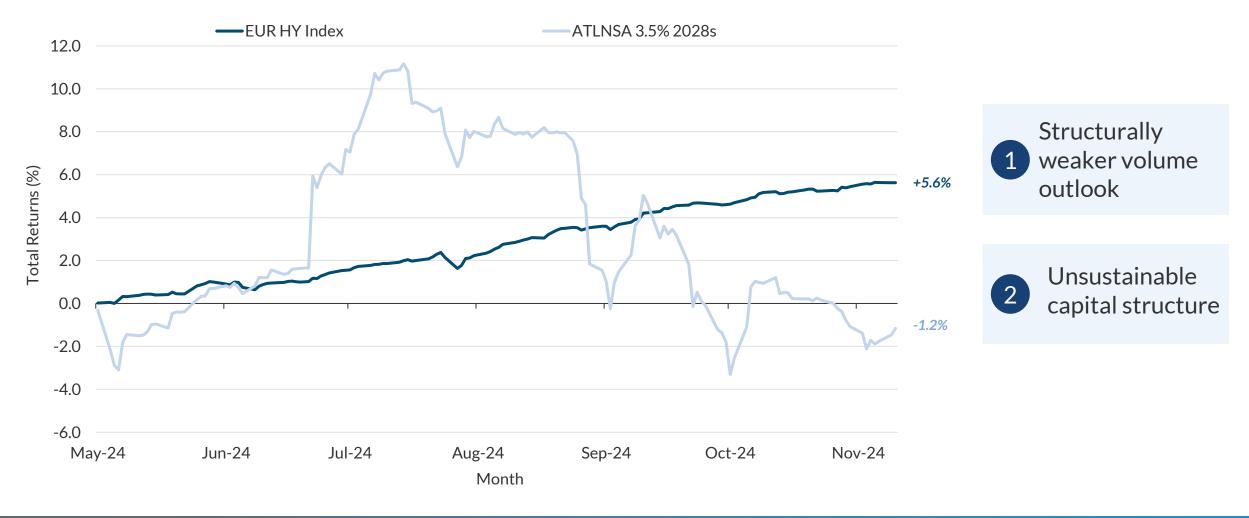
Pans – ZF Friedrichshafen AG

ZF Friedrichshafen AG – Total Returns (%)





Grupo Antolin – Total Returns (%)





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